

**OCTOBER DINNER MEETING**  
**Tuesday October 25, 2005**

**The Tyranny of the Fifth Constraint**  
***Is thinking on autopilot constraining your success?***

**Bill Richardson, Process Design Consultants**

With our highly evolved state of Project Management discipline, the time, cost, scope and quality constraints have been long understood and targeted as the "road to project management excellence." So, if this is true, why does the Standish group still report a large percentage of projects as being not successful? The reason--the silent and unseen "Fifth Constraint"--thinking on autopilot.

Unlike the other four constraints, this one is self-imposed and most of the time invisible. More important, its effects can be clearly seen when problems suddenly spring up due to such things as invalidated assumptions that destroy a project estimate, a premature conclusion that derails a test plan, an undetected risk that destroys a budget and worst of all, a bad decision that creates unwelcome stress on a project team.

Join Bill Richardson, for an insightful and entertaining look at how bringing thinking to life by removing the "Fifth Constraint" can supercharge your personal effectiveness and leverage your time, talent and expertise.

As a top tier Corporate Coach, Bill Richardson specializes in helping and championing IT professionals to their personal best. Inspiring greatness for individuals, teams, communities and organizations, Bill raises the bar for top performance.

Bill is PMP (Project Management Professional) certified with extensive hands-on experience in leading major technological and change initiatives in the Financial Services industry. He has managed several large-scale Project Management teams in the IT environment including the set up and day-to-day management of centralized PMO functions. Having worked in a major Canadian Bank in senior positions, Bill brings the unique blend of account management, project management and process management to the realm of maximizing the ROI of projects, program portfolios and people.

As an accomplished speaker, facilitator and trainer, Bill brings years of accumulated corporate experience and know-how to IT organizations, leaders and practitioners, strengthening vision and competencies, and delivering the right solutions for winning products.

**Presentations are on the last Tuesday of the month at the Sheraton Centre Toronto Hotel,  
123 Queen Street West, across from New City Hall**

If taking the subway, exit at Osgoode station (Queen and University), walk one block east along Queen to York.  
If driving, you can park at New City Hall, which is accessible underground to the Sheraton Centre.

Dinner and Presentation: \$35 Members, \$50 Non-Members  
Cash and Cheques are accepted at the door.

**Please RSVP by noon on Thursday October 20, 2005**

5:30 P.M. Networking

6:00 P.M. Dinner

7:00 - 8:30 P.M. Presentation

**For reservations, information and membership inquiries,  
visit our web site at [www.tassq.org](http://www.tassq.org) or phone TASSQ at (416) 444-4168**